U.S. ARMY CORPS OF ENGINEERS

Rock Island District

US Army Corps of Engineers®

SERVING FIVE RIVER BASINS IN FIVE STATES

FLOOD DAMAGE REDUCTION

NAVIGATION

EMERGENCY MANAGEMENT

ECOSYSTEM RESTORATION

RECREATION

A LEADER IN INTEGRATED WATER RESOURCES MANAGEMENT

At The Heart of the Upper Mississippi River System

Presentation
To The

ACEC

By
Mr. Gary Loss
Deputy for Programs & Project Management
Rock Island District

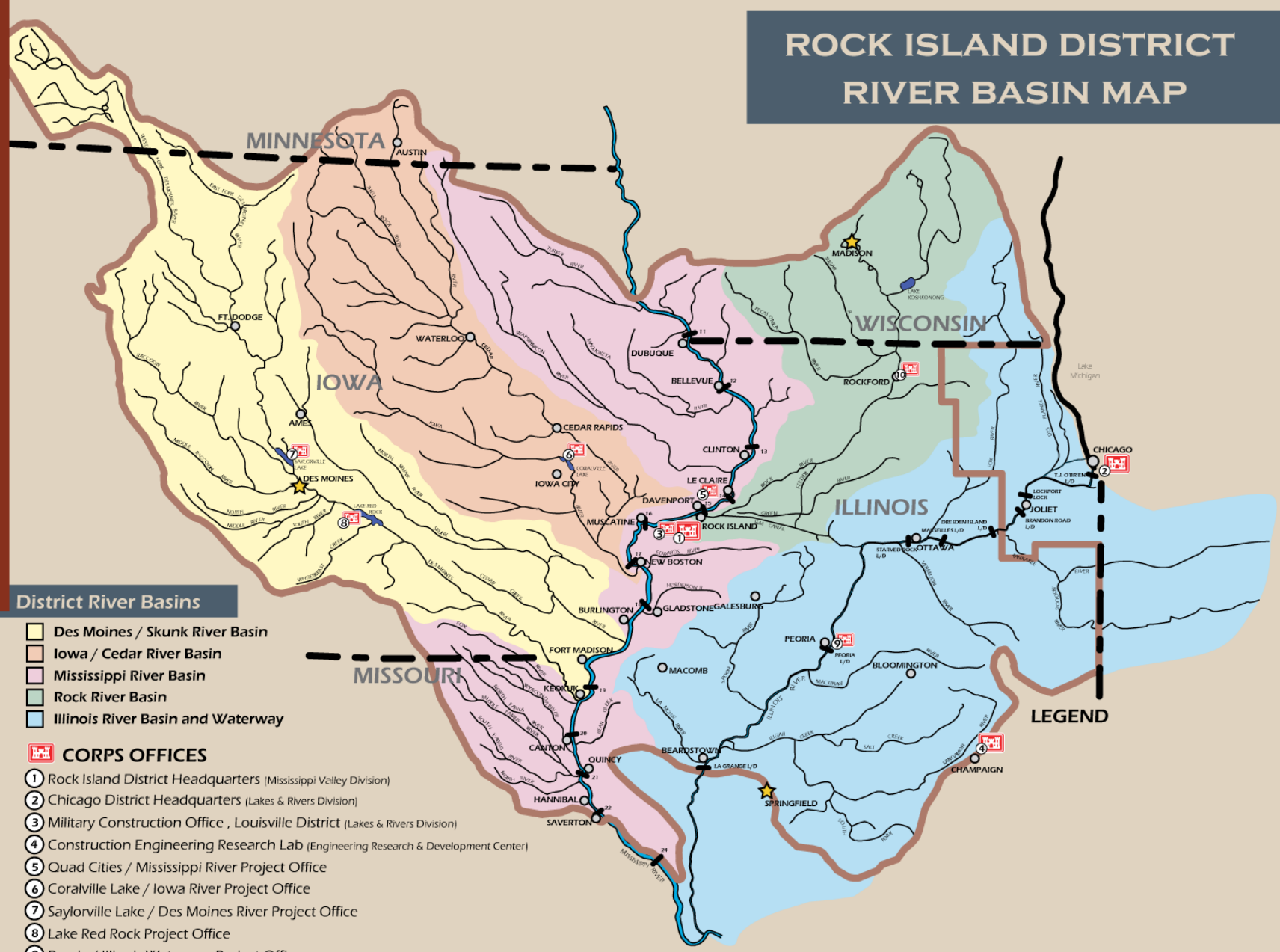
November 8, 2007

US Army Corps of Engineers®

Rock Island District

- Primarily a civil works district
- 78,000 square miles
- Portions of 5 states
- Operate 582 miles of 9-foot navigation channel
- 20 locks & dams
- 2nd longest navigation channel of any Corps district
- 2nd largest number of locks of any Corps district
- 3 reservoirs

ROCK ISLAND DISTRICT
RIVER BASIN MAP



District River Basins

- Des Moines / Skunk River Basin
- Iowa / Cedar River Basin
- Mississippi River Basin
- Rock River Basin
- Illinois River Basin and Waterway

CORPS OFFICES

1. Rock Island District Headquarters (Mississippi Valley Division)
2. Chicago District Headquarters (Lakes & Rivers Division)
3. Military Construction Office , Louisville District (Lakes & Rivers Division)
4. Construction Engineering Research Lab (Engineering Research & Development Center)
5. Quad Cities / Mississippi River Project Office
6. Coralville Lake / Iowa River Project Office
7. Saylorville Lake / Des Moines River Project Office
8. Lake Red Rock Project Office
9. Peoria / Illinois Waterway Project Office
10. Rockford / Rock River Project Office (established as needed)

★ **NOTE:** Rock Island District has navigation maintenance responsibility for the Illinois Waterway to Lake Street in Chicago.

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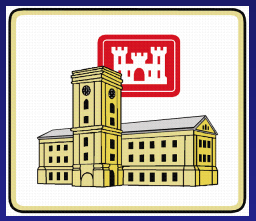
Program Comparison
($1,000)



	FY05	FY06	FY07	FY08
Approp.	Expended	Work Allowance	Approved Work Plan	Budget*
General Investigations	13,359	12,276	15,755	400
Construction General**	17,786	41,761	52,375	39,443
Operations & Maintenance	85,155	78,520	76,230	91,602
Total	118,144	132,557	144,360	131,445

Notes:
* Excludes Programmatic Funding (Remaining Items/CAP)
** Includes Major Rehabs., & MVR portion of EMP.

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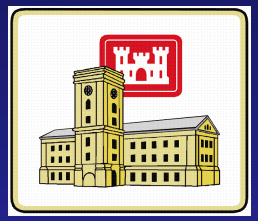
General Investigations FY08 Budget
(x$1,000)



	07 Work Plan	Pres. Budget	House	Senate	Ability To Execute
Cedar River (Time Check) (FEAS)	$ 0	$ 0		$ 150	$ 300
Davenport	$ 80	$ 0		$ 0	$ 0
Des Moines & Raccoon Rvrs, IA (PED)	$ 300	$ 0	$ 0	$ 440	$ 440
Fourmile Creek Watershed (FEAS)	$ 0	$ 0			$ 100
IL River Basin Restoration	$ 750	$ 400	$ 600	$ 1,000	$ 2,000
Keith Creek (RECON & FEAS)		$ 0	$ 0	$ 0	$ 0 $ 500
Navigation Study (PED)(3 District Total)	$ 14,000	$ 0	$2,200	$12,000	$ 24,000
Peoria Riverfront Development (PED)	$ 125	$ 0		$ 250	$ 250
UMR Comprehensive Plan	$ 500	$ 0		$ 386	$ 686

Illinois River Basin Restoration

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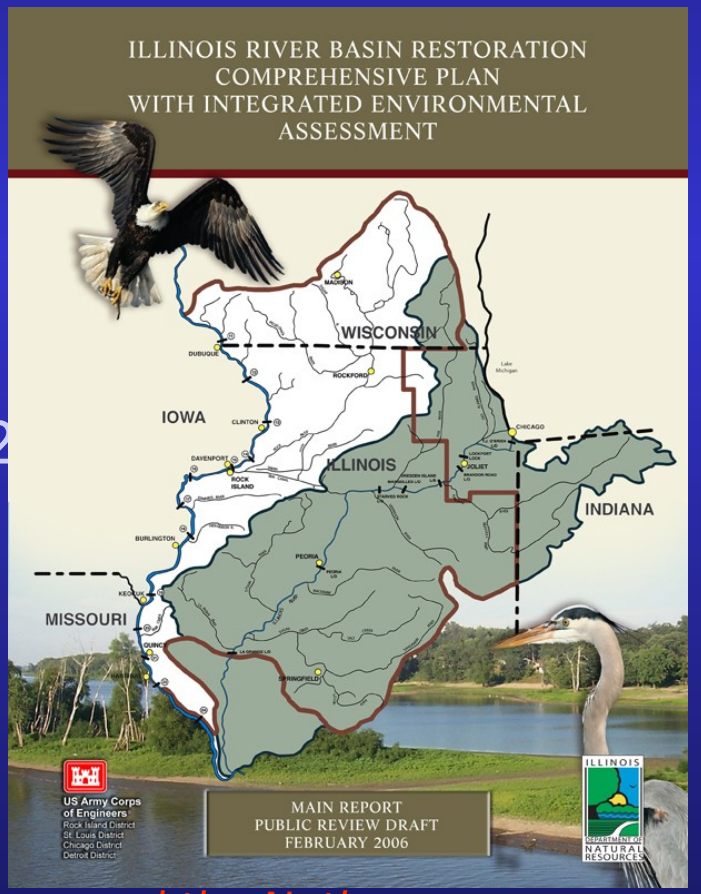
- Final Comprehensive Plan online at: http://www.mvr.usace.army.mil/ILRiverEco/default.htm
- HQ approval May 2007
- Potential WRDA action --
  - Increase $5M project limit to $2



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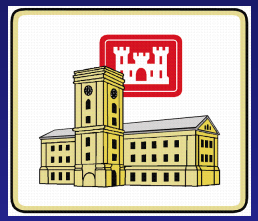
Critical Restoration Projects



Peoria Riverfront Upper Island
Pekin Lake (Northern Unit)
Pekin Lake (Southern Unit)
Waubonsie Creek
Senachwine Creek
Blackberry Creek
Kankakee River
Fox River Fish Passage
Starved Rock Pool – Side Chan
Alton Pool - Side Chan & Island
LaGrange Pool - Side Chan & Isl
Ten-Mile Creek
Yellow River
Crow Creek West

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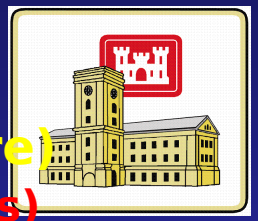
First Increment



Navigation = $2.21 billion (50/50 Cost Share)

(All Cost estimates, cost indexed to Oct 2006 values)

- Small scale structural and non-structural measures ($256M)
  - Mooring facilities @ Locks 12, 14, 18, 20, 22, 24 and LaGrange
  - Switchboats @ Locks 20 through 25
  - Develop and test - appointment scheduling system
- New 1200’ locks at Locks 20 through 25, LGR, and PEO ($1.95B of which $235M is for mitigation)
- Implementation will be through an adaptive approach requiring continued evaluation and reporting to the Administration and Congress.

NESP Navigation Efficiency Projects

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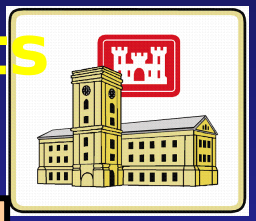


Navigation Efficiency Projects

- **Small-Scale Improvements**
  - Moorings
  - Switchboats
- **Large-Scale Improvements**
  - New 1200’ Locks
- **Traffic Management**
  - Tradable Permits
  - SMART Locks
  - GPS Tracking
  - Simul. Modeling
- **Systemic Env. Mitigation**
  - Fisheries
  - Mussels
  - Aquatic Plants
  - BW and SC
  - Shoreline Erosion
  - Cultural/Historic

Small-Scale Measures

Adjacent Moorings

(4-5 min Avg Savings)

STATUS: LaGrange and L&D 14 Plans and Specs complete, Env. Coord complete, ready to advertise for construction contracts.

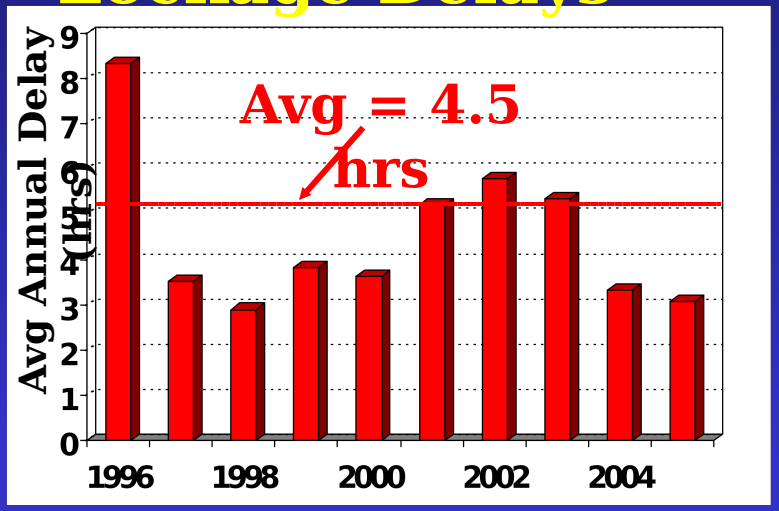
Switchboats

(8 min Avg Savings)

STATUS: Ready to proceed with SWB contracting.

Lock and Dam No. 22

Lockage Delays



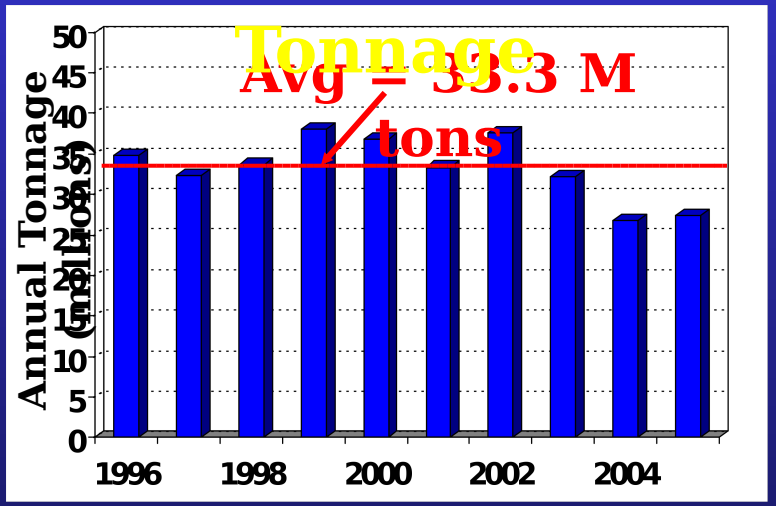
Historical Info

Rivermile:	301.2
Opened:	1936
Last Rehab:	1990
Size:	600’ x 110’
Lift:	10 ft

NEW 1200’ Lock Info

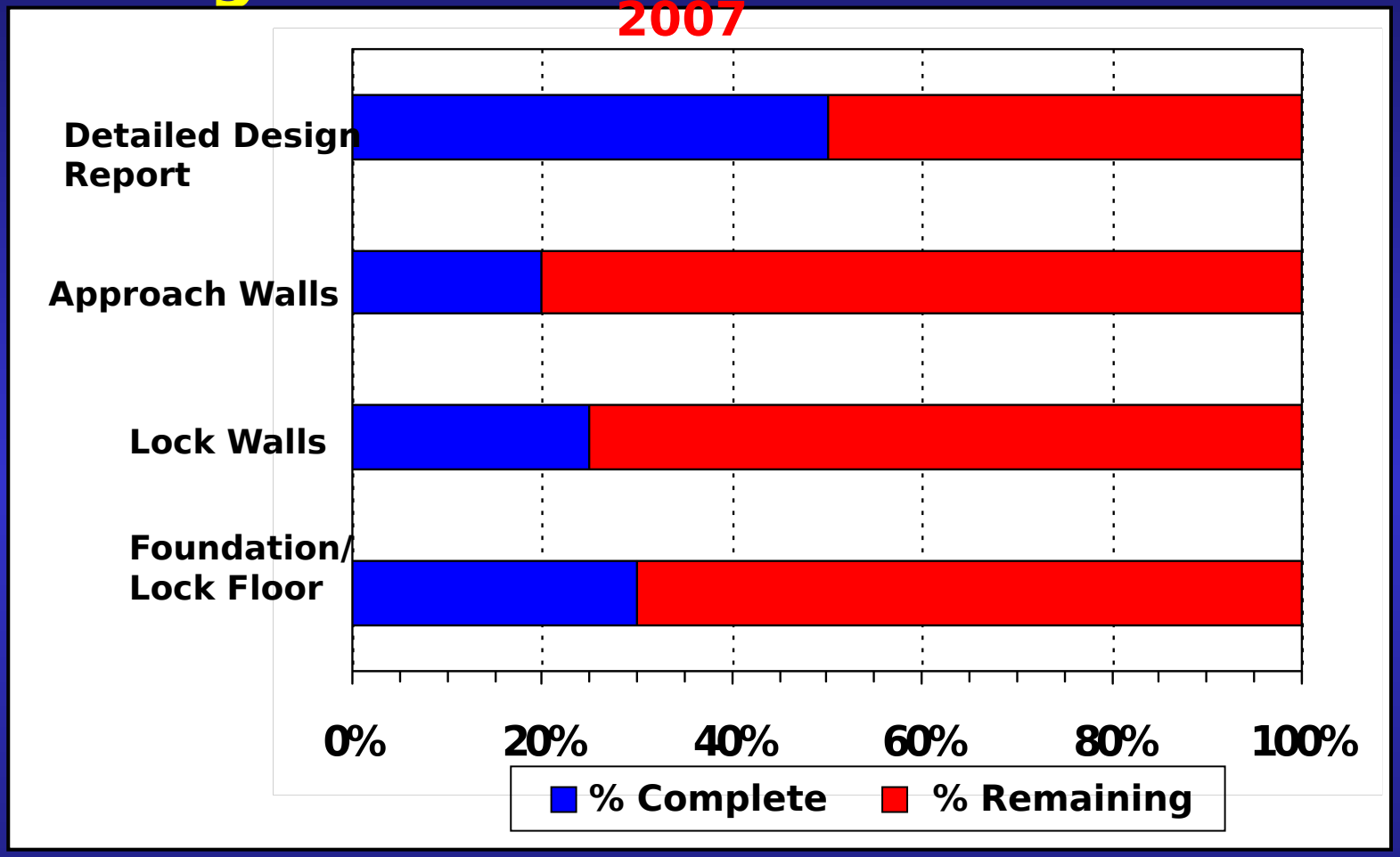
Est. Cost:	$232.3M
Start PED:	2005
Start Const:	2010
Complete:	2018

Commercial Tonnage



STATUS: Lock 22 New 1200’ Lock Designs

As of 1 October 2007

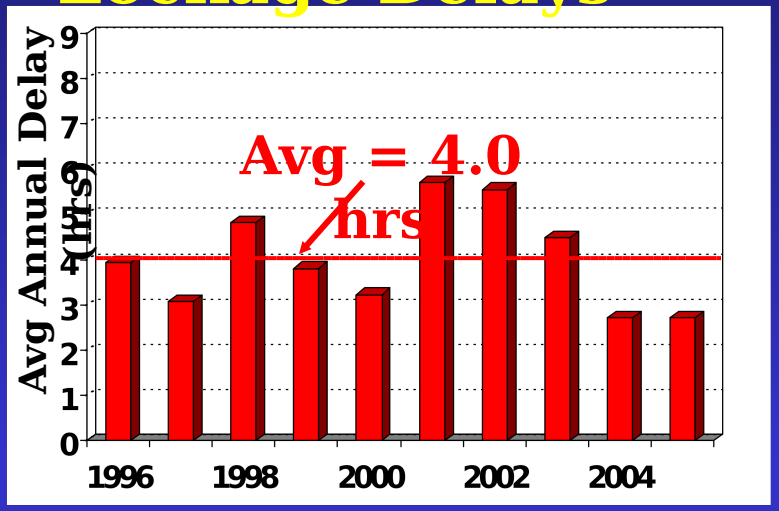


$30.2M – Total Estimated cost of PED Work

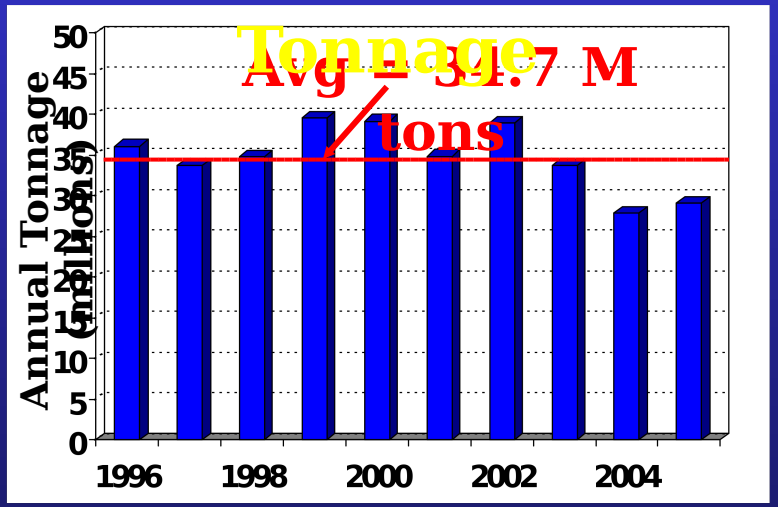
$5.1M – FY05-07 PED Expenditures on Lock 22 Designs

Lock and Dam No. 25

Lockage Delays



Commercial Tonnage



Historical Info

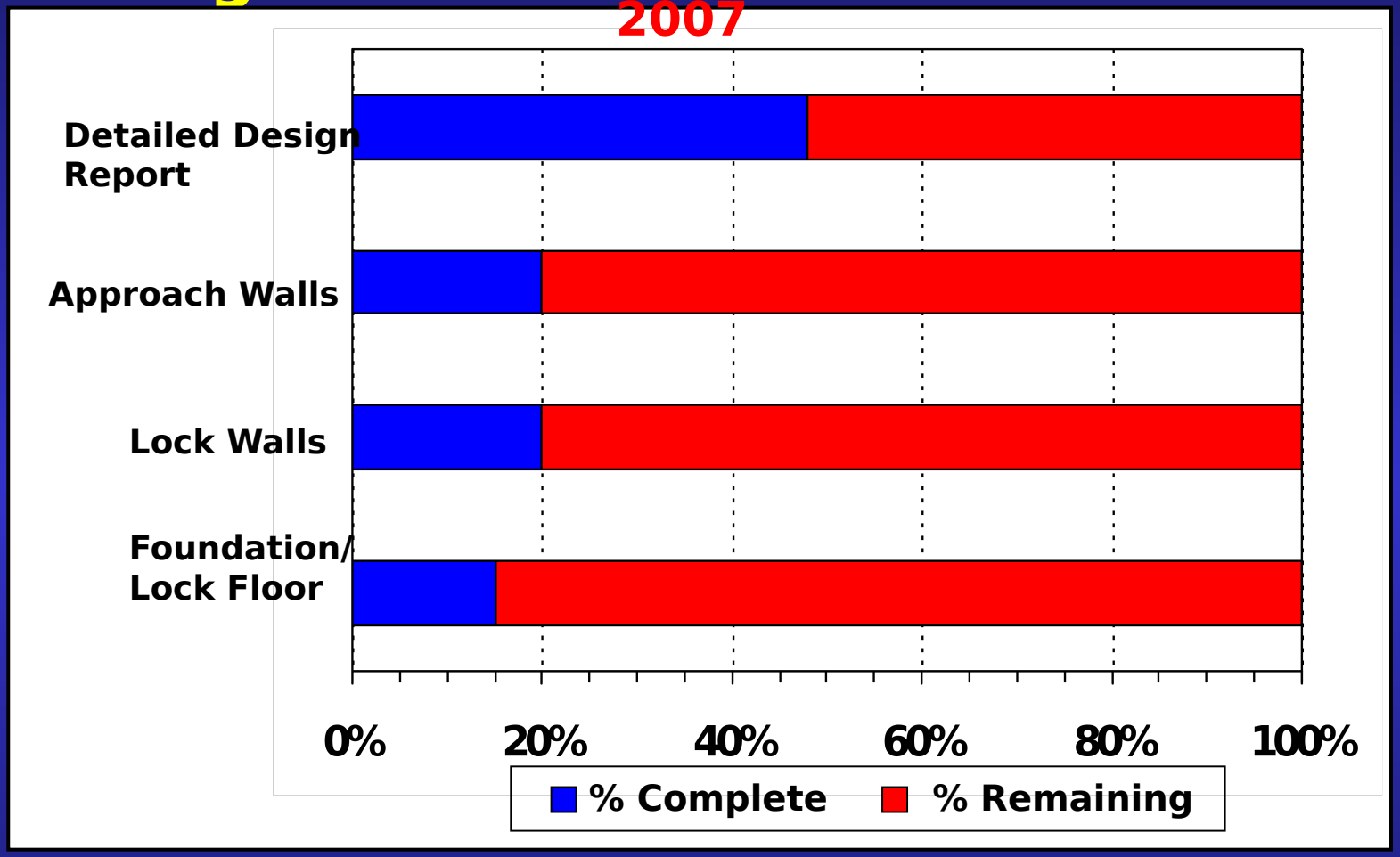
Rivermile:	241.4
Opened:	1939
Last Rehab:	2001
Size:	600’ x 110’
Lift:	15 ft

NEW 1200’ Lock Info

Est. Cost:	$324.4M
Start PED:	2005
Start Const:	2010
Complete:	2019

STATUS: Lock 25 New 1200’ Lock Designs

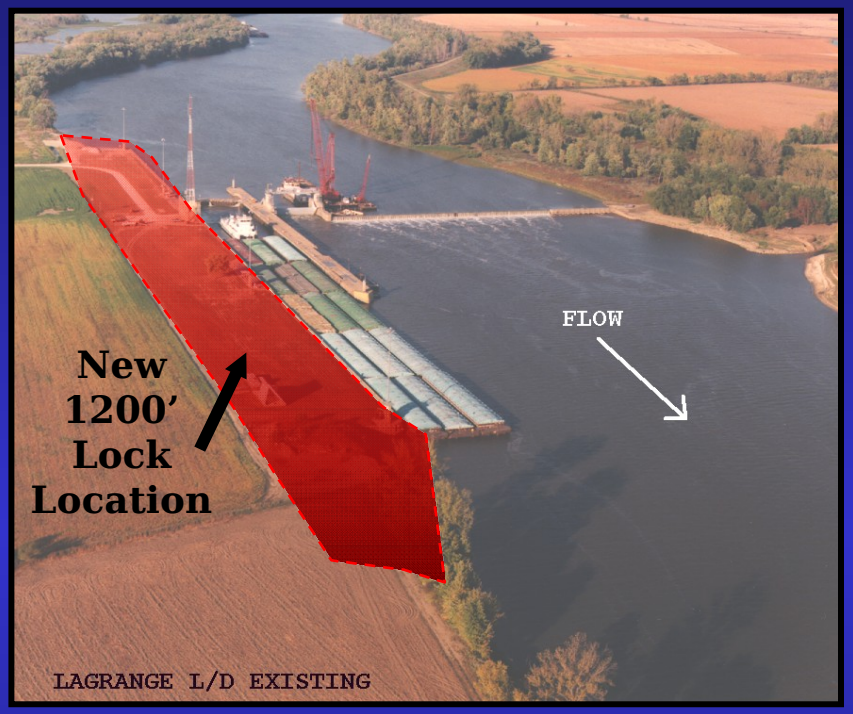
As of 1 October 2007



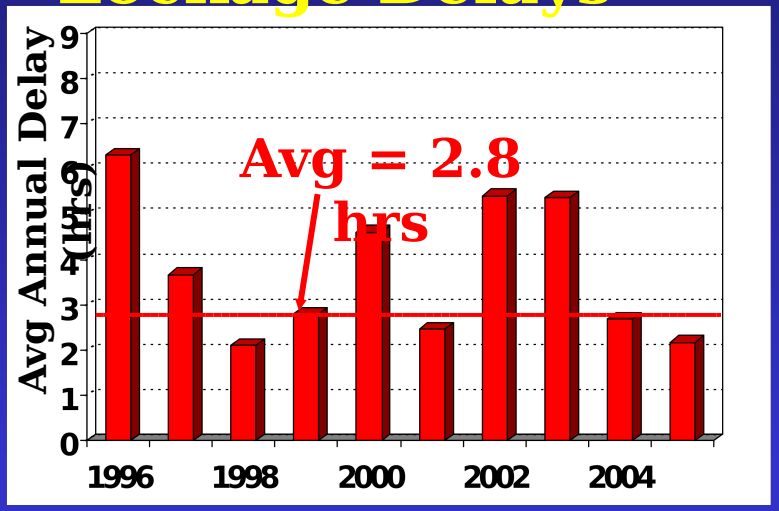
$40.0M – Total Estimated cost of PED Work

$5.3M – FY05-07 PED Expenditures on Lock 22 Designs

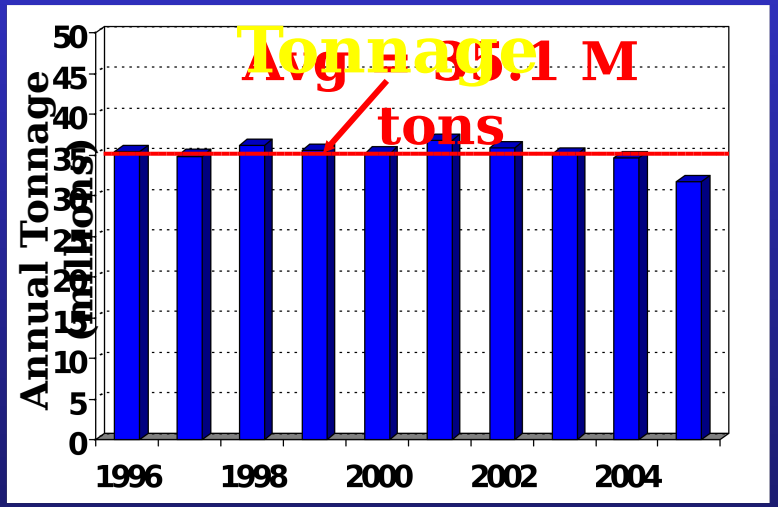
LaGrange Lock and Dam



Lockage Delays



Commercial Tonnage



Historical Info

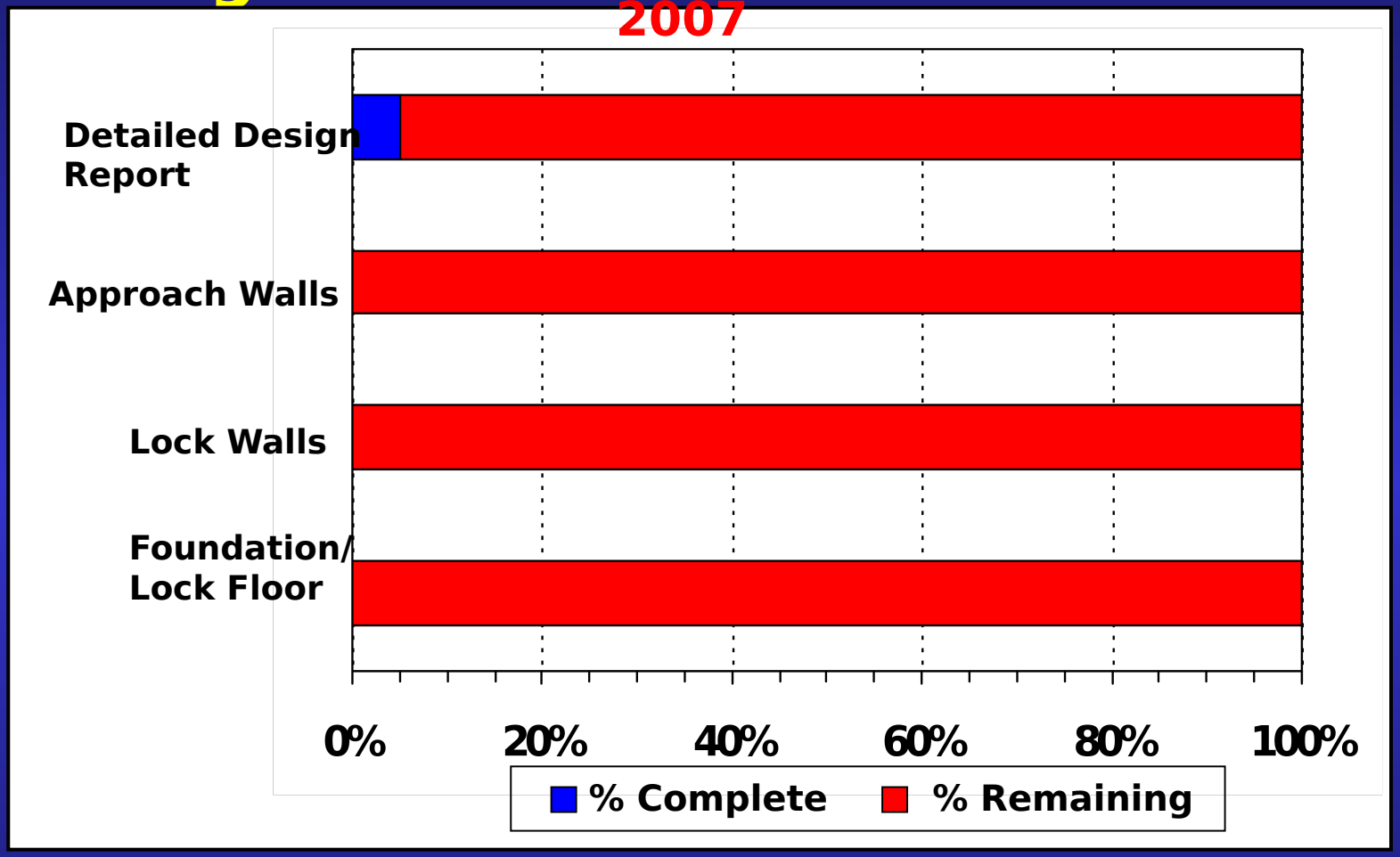
Rivermile:	80.2
Opened:	1939
Last Rehab:	1991
Size:	600’ x 110’
Lift:	10 ft

NEW 1200’ Lock Info

Est. Cost:	$261.3M
Start PED:	2005
Start Const:	2013
Complete:	2022

STATUS: LaGrange New 1200’ Lock Designs

As of 1 October 2007



$31.0M – Total Estimated cost of PED Work

$1.1M – FY05-07 PED Expenditures on Lock 22 Designs

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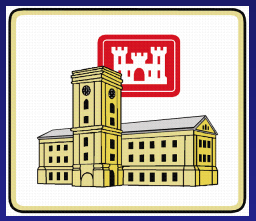
UMR-IWW Lock Plan

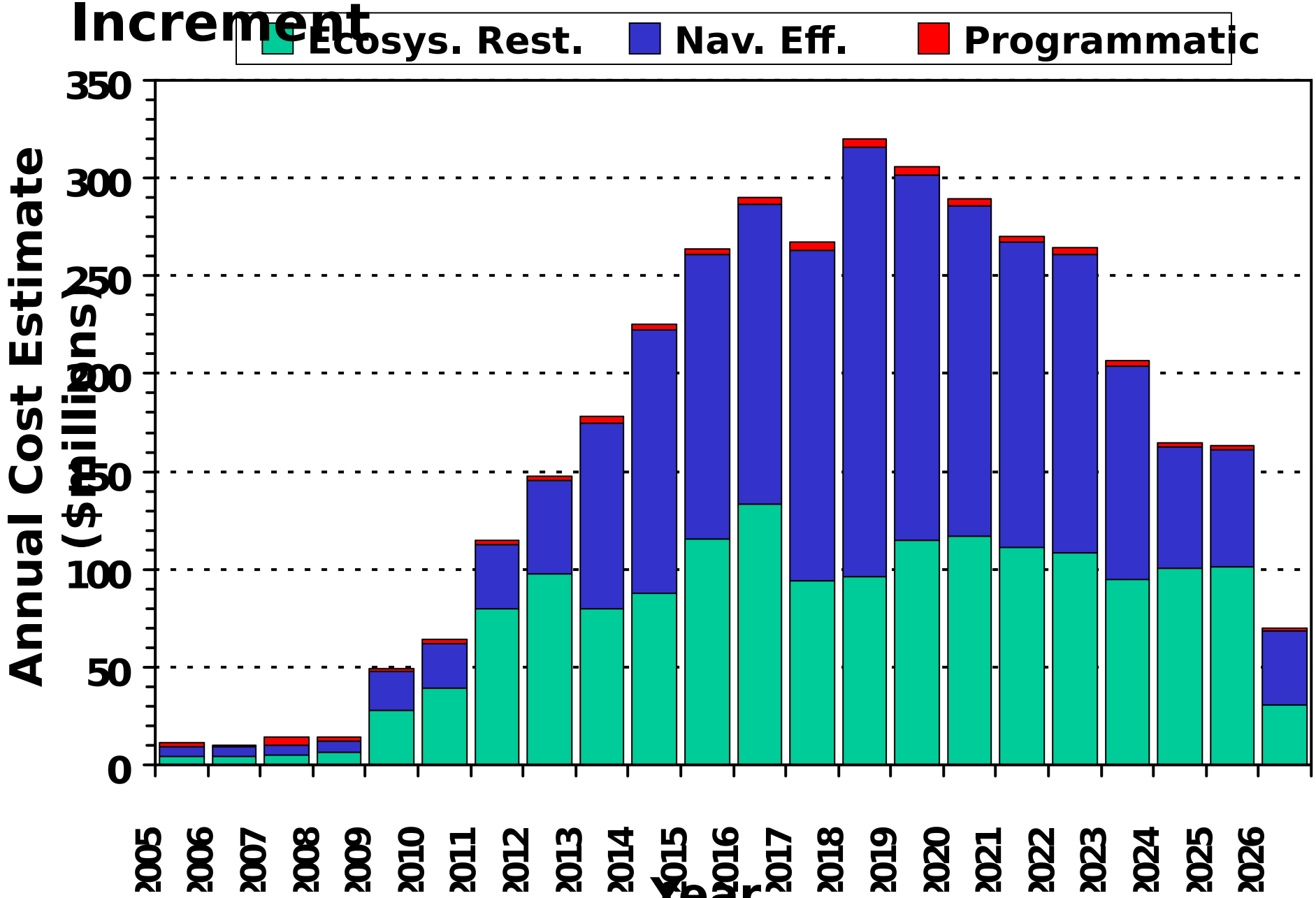


NEW 1200' Locks First Phase = $1.95 Billion

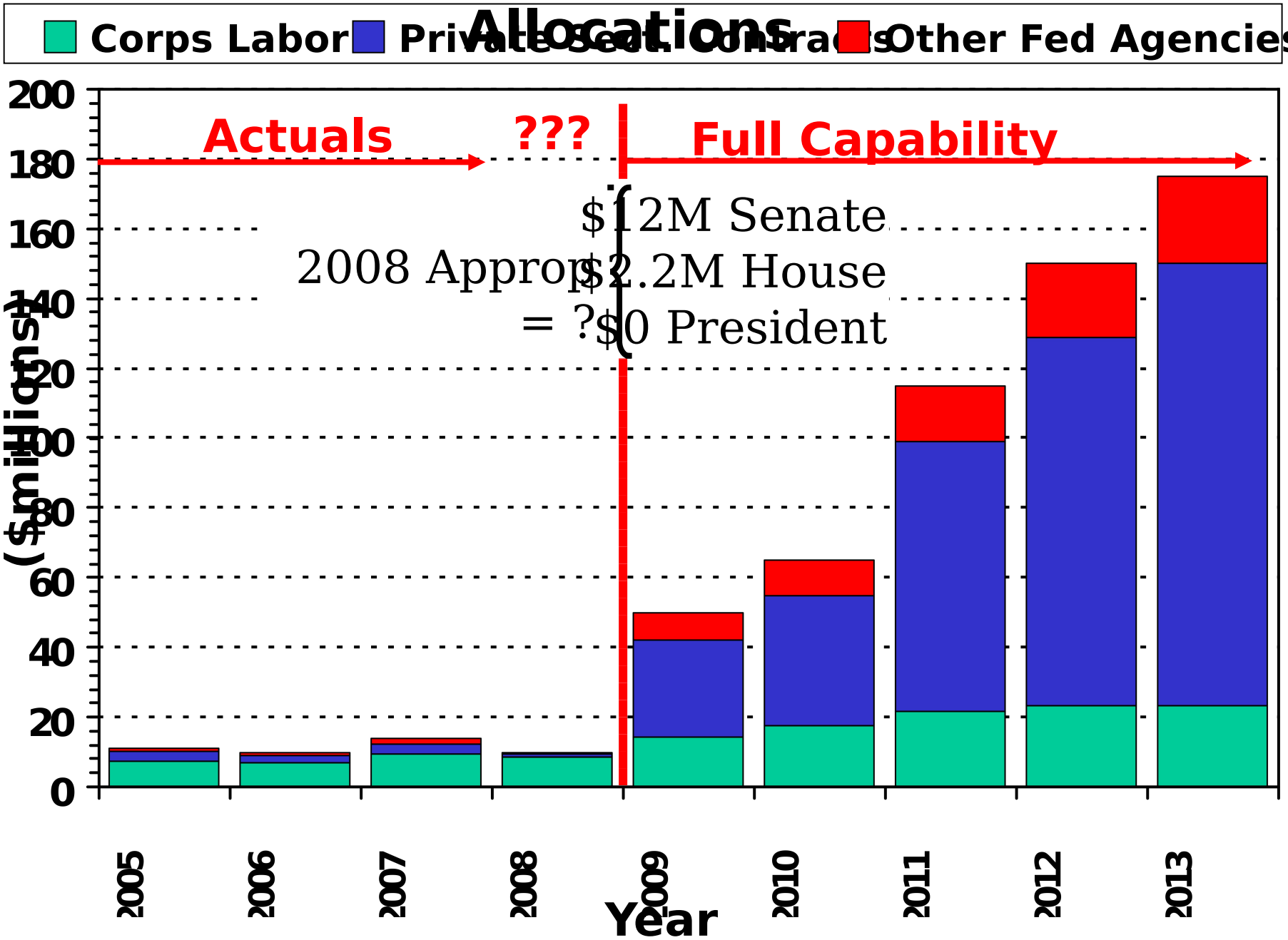
(Oct 2006 price levels)

Measures	PED Start	Const. Start	Complete	Cost ($ Millions)
NEW UMR LOCKS				
Lock 22	2005	2010	2018	232.3
Lock 25	2005	2010	2019	324.4
Lock 24	2010	2014	2022	309.9
Lock 21	2010	2014	2022	322.5
Lock 20	2013	2017	2025	221.4
NEW IWW LOCKS				
LaGrange	2005	2012	2022	261.3
Peoria	2015	2018	2027	262.6

Annual Cost Estimate for NESP 1st Increment



Historic and Expected NESP Budget Allocations



First Increment

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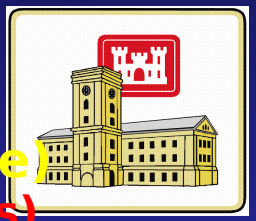

Ecosystem = $1.717 billion (93/7 Cost Share)

(All Cost estimates, cost indexed to Oct 2006 values)

- **Fish Passage @ Dams 4, 8, 22, and 26 ($245M)**
- **Changes in Water Level Control @ Dams 25 and 16 ($48M)**
- **Adaptive Implementation of 225 small projects of less than $25 million each ($1.097B)**
- **35,000 Acres of Floodplain Restoration ($325M)**
- **Implementation will be through an adaptive approach that allots approximately $160M of the total for a Science Panel, system level learning and monitoring, and restoration project bio-response monitoring**

NESP Ecosystem Restoration Projects

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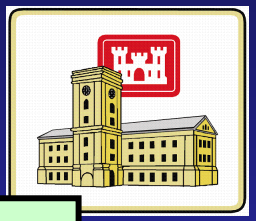

Ecosystem Restoration Projects

- **Systemic Projects**
  - UMRS Restoration Plan
  - Adaptive Mgmt
  - Cultural Stewardship
  - Barge Fleeting
- **Navigation Structures**
  - Fish Passage
  - Water Level Mgmt
  - Wing Dam/Dike Alt.
  - Dam Pt. Control
  - Dam Embank. Alt.
- **Habitat Improvements**
  - Islands
  - Backwaters
  - Side Channels
  - Floodplain Rest.
  - Forest Mgmt.

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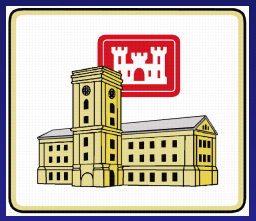
WRDA 07 Authorization



- **Small Scale Navigation Efficiency Projects -- $256M**
  - Moorings, Switchboats, Traffic Management
- **Large Scale Navigation Efficiency Projects -- $1.948B**
  - 5 Upper Miss. River New 1200’ Locks – 20-25
  - 2 Illinois Waterway New 1200’ Locks – La Grange & Peoria
  - Site Specific & Systemic Mitigation
  - 50/50 Cost Share with Inland Waterways Trust Fund
- **Ecosystem Restoration -- $1.717 B**
  - Must Establish Goals, Baseline Conditions, Indicators, Performance Metrics, Timelines
  - Cost Sharing 65/35, Exceptions – Federal Lands, Below Ordinary High-Water Mark, Or Modifies Operation of Navigation Structures
  - NGOs as Cost Share Sponsors
  - Implementation Report by July 30, 2009, Every 4 Yrs. Thereafter
  - Long Term Monitoring (LTRMP) +10.42M/Yr.
  - Land Acquisition – Willing Seller, NTE $35M/Yr.
- **Comparable Progress**

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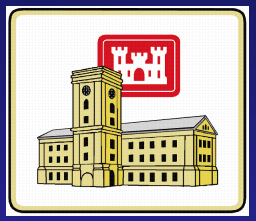
Construction, General FY08 Budget
(x$1,000)



	07 Work Plan	Pres. Budget	House	Senate	Ability To Execute
Des Moines & Raccoon Rvrs, IA*	$ 0	$ 0			$ 983
Des Moines Rec Rvr & Greenbelt		$ 1,190	$ 0	$ 6,000	$ 3,000 $ 12,700
Davenport	$ 0		$ 0	$ 0	$ 1,000 $ 4,864
EMP (3 District Total)	$12,000		$23,464	$23,464	$18,000 $ 33,520
IL River Basin	$ 0		$ 0	$ 0	$ 0 $ 8,500
Nav. Improvements*		$ 0	$ 0		$ 16,200
L/D 11 Rehab	$23,020		$ 6,300	$ 6,300	$ 5,000 $ 6,300
Lock 19 Rehab	$ 6,271		$ 698	$ 698	$ 698 $ 1,471
Lockport Pool Rehab.	$ 2,500		$ 20,445	$30,400	$ 20,445

*** Requires Construction Authorization.**

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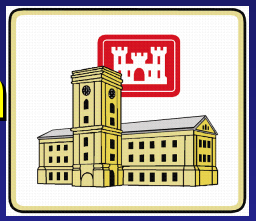
Illinois River Basin Restoration



- Unbudgeted for CG in FY 08, $8.5M capability
- Peoria Island ready for construction, pending funding
- Pekin North & South in final design
- Waubonsie awaiting design funds

Lockport Pool Rehab $ Needs

- Major Rehab - ~$123.4M CG/TF
- Major Maint. - $4.6M O&M
- $2.5M Dam Safety funds in 06/0
- for design
- Pres. Budget for 08
  - $20.4M in Rehab
    - Approach Dike
    - Canal Wall
    - Controlling Works
  - $4.6M O&M
    - Powerhouse/dam

Sinkhole discovered in Jan. 2002 on the crown of the approach dike, measuring
6 feet x 8 feet x 5 feet deep.

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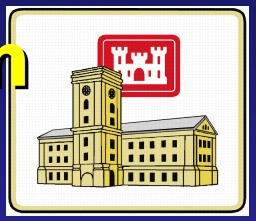
Continuing Authorities Program Sections 204 & 206

(x$1,000)



	FY 07 Funding	FY 08 Ability to Execute
Section 204		
▪ Blackhawk Bottoms	$ 39	$ 50
Section 206		
▪ Adams County, Quincy Bay	$ 40	$ 130
▪ Duck Creek	$ 0	$ 216
▪ Emiquon Preserve	$ 50	$ 400
▪ Iowa River/Clear Creek	$ 0	$ 1,500
▪ Kankakee River (State Line)	$ 35	$ 300
▪ Storm Lake	$ 221	$ 100
▪ Ventura Marsh	$ 139	$ 3,800
▪ Whitebreast Creek	$ 0	$ 121

The House Markup for Section 204 for MVR – $4,000
The Senate Markup for Section 204 for MVR -- $5,000

The House Markup for Section 206 for MVR – $25,000
The Senate Markup for Section 206 for MVR – $25,000

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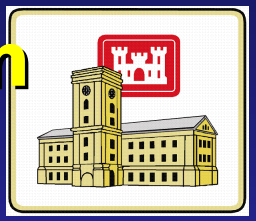
Continuing Authorities Program
Section 14 & 205
(x$1,000)



	FY 07 Funding to Execute	FY 08 Ability
Section 14		
▪ Iowa City/Iowa River/Dubuque St.	$ 76	$ 296
▪ Keosauqua, Des Moines R.	$ 0	$ 100
▪ Monroe Co., Coal Creek	$ 185	$ 13
▪ Roland, Bear Creek	$ 0	$ 100
Section 205		
▪ Cedar Rapids, Indian & Dry Run	$ 9	$ 350
▪ East Peoria	$ 1,507	
▪ Mason City, Winnebago R.	$ 90	$ 100
▪ Muscatine, Mad Creek	$ 325	$ 2,750
▪ Cedar Falls Utility	$ 0	$ 250

The House Markup for Section 14 for MVR – $10,000
The Senate Markup for Section 14 for MVR -- $12,000

The House Markup for Section 205 for MVR – $43,000
The Senate Markup for Section 205 for MVR – $45,000

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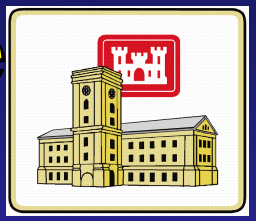
Operations & Maintenance FY 08 Budget

(x$1,000)



	07 Work Plan	Pres. Budget	House	Senate	Ability To Execute
Coralville Lake	$ 3,176	$ 3,169			$ 3,169 $ 7,010
Farm Creek	$ 261	$ 396		$ 396	$ 628
IL Waterway	$ 26,374	$ 31,379		$31,379	$ 46,063
Lake Red Rock	$ 4,069	$ 3,650			$ 3,650 $ 8,464
Mississippi River	$ 37,756	$ 48,425			$49,970 $ 76,779
Saylorville Lake	$ 4,268	$ 4,308			$ 4,308 $ 6,339
Inspection of Completed Works	$ 327	$ 275			$ 857 $ 275

House Markup For Appropriations is by Region, Not By Individual Projects.

Region 7 (Upper Miss. Basin) -- $235,741

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Environmental Authorities & Programs

- Continuing Authorities Program
- Environmental Management Program
- Navigation and Environmental Sustainability Program
- Illinois River Restoration Activities

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Ecosystem Restoration
Continuing Authorities Program

- Section 1135 – project modifications for improvements to the environment

- Section 204 – beneficial use of dredge materials

- Section 206 – aquatic ecosystem restoration

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Section 1135 (Project Modifications for Improvement of Environment)

- Planning is 100% federally funded up to $100,0
- Federal limit $5M
- 50/50 cost share fo feasibility
- 75/25 cost share fo design & implementation
- Land credits, cash work-in-kind allowed to satisfy sponsor's cost share

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Section 1135

Mill Creek/Milan Bottoms, Rock Island, Illinois

Before

After

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Section 204 (Beneficial Use of Dredge Materials)

- Planning is federally funded up to $100,000
- Cost shared 50/50 for feasibility
- Cost shared 75/25 non-federal for costs over the dredging project base plan for implementation
- No work-in-kind
- Federal limit $5M
- Land credits & cash allowed to meet sponso share

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Section 204

Blackhawk Bottoms, Pool 19, Iowa

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Section 206 (Aquatic Ecosystem Restoration)

- Planning is initially federally funded up to $100,000
- Feasibility phase 50/50 cost share
- Design & implementation phase 65/35 cost share
- Cash & land credits & wed for sponsor's share

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Section 206

Kankakee River, Illinois

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Flood Damage Reduction
Continuing Authorities Program

- Section 205 – small flood damage reduction projects

- Section 14 – emergency streambank & shoreline protection
- Section 208 – clearing & snagging of waterways

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Section 205 (Flood Damage Reduction)

- $7M federal cost limit
- Following feasibility, projects designed & constructed with 65% federal cost share
- Sponsor must contribute 35% (minimum 5% cash)

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Section 205

East Peoria, Illinois

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Section 14 (Emergency Streambank & Shoreline Protectio

- Purpose: To prevent damage to critical public infrastructure
- 65/35 cost share
- $1M federal limit
- Cannot be used to protect private levee

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Section 14
Springdale Cemetery
Peoria, Illinois

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Section 208 (Clearing, Snagging & Channel Excavation To Reduce Flooding)

- 65/35 cost share
- All costs over $100,000 require a 35% local cost share
- $500,000 federal limit

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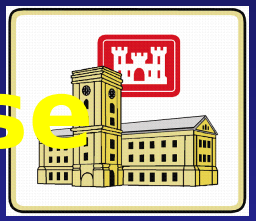
Reconnaissance Phase



- Define problems & opportunities & potential solutions
- Assess federal interest, costs, benefits, & environmental impacts of the identified alternatives
- Estimate the cost of the feasibility phase
- Assess the support of the local interests for feasibility & implementation of a project
- Limited to $100,000

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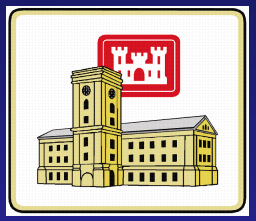
Feasibility Phase



- Define problems & opportunities & potential solutions
- Assess federal interest, costs, benefits, & environmental impacts
- Assess the support of the local interests for feasibility & implementation of a project
- Evaluate potential alternatives
- Select the plan to be built & can take from 18 months to 3 years to complete
- 50-50 cost share
- Non-federal share -- cash & in-kind products or services

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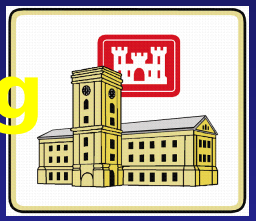
Preconstruction, Engineering & Design



- Complete final design
- Develop plans and specifications documents for a construction contract
- Develop final government cost estimate
- Secure necessary construction permits
- Prepare solicitation package
- Prepare and execute a Project Cooperation Agreement (PCA)

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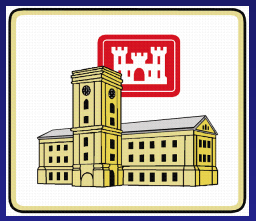
Project Implementation & Local Cooperation



Sponsor must:

1. Provide all lands, easements, rights-of-way, relocations & disposal areas necessary for the construction & subsequent maintenance of the project
2. Hold & save the United States free from damages due to the construction and subsequent maintenance of the project, except damages due to the fault or negligence of the United States or its contractors
3. Maintain & operate the project after completion without cost to the United States
4. Prevent future encroachment, which

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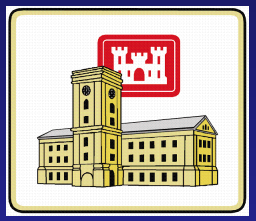
Project Implementation & Local Cooperation

(Continued)



Sponsor must:

5. **Assume responsibility for all costs in excess of applicable federal cost limitations**
6. **Provide guidance and leadership in preventing unwise future development of the flood plain by use of appropriate flood plain management techniques to reduce flood losses**
7. **Provide a minimum cash contribution of 5% of the project cost**
8. **If the value of the sponsor's contribution above does not equal or exceed 35% of the project cost, provide cash contribution to make the sponsor's total contribution equal to 35%**

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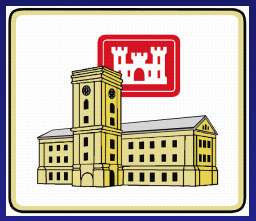
Planning Assistance to States



Typical Studies

Water Supply & Demand
Water Quality
Environmental Conservation
Environmental Restoration
Wetland Evaluation
Dam Safety/Failure
Flood Damage Reduction
Flood Plain Management
Land Use Planning
Master
Brownfields Environmental Assessments

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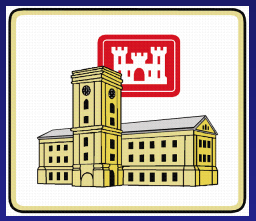
Flood Plain Management Services



Most Common Types of Studies

- Flood Plain Delineation/Flood Hazard Evaluation
- Dam Break Analysis
- Hurricane Evacuation
- Flood Warning/Preparedness
- Regulatory Floodway
- Comprehensive Flood Plain Management
- Urbanization Impact
- Stormwater Management

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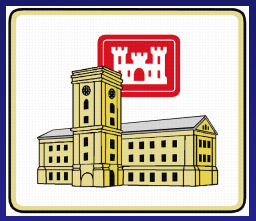
Emergency Readiness & Response



Examples of Preparedness Assistance

- Emergency seminars & exercises
- Inspection for Public Law 84-99 eligibility
- Technical assistance

Examples of Response Assistance

- Assist in search & rescue
- Technical advice
- Provide emergency repairs to levees & other flood control projects
- Sandbags, plastic sheeting, lumber, pumps, or rock

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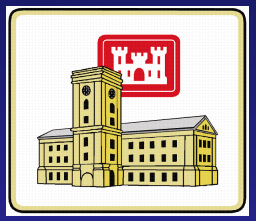
Emergency Readiness & Response



Examples of Recovery Assistance

- Technical advice
- Restoration repairs to eligible flood control projects
- clearance of drainage channels, bridge openings, or structures blocked by debris deposited during the event
- Clearance of blockages of critical water supply intakes & sewer outfalls
- Debris removal necessary to reopen vital transportation routes
- Temporary restoration of critical public services or facilities
- Identify hazard mitigation opportunities

Current A/E Contracts, IDIQ

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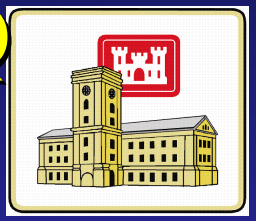

Contractor	Disciplines	Award Date	Expiration Date
Stanley INCA Joint Venture	Civil, Structural, Architectural, Geotechnical, Mechanical, Electrical	28 Jul 2004	28 Jan 2008
Hanson Professional Services	Geotech Exploration, HTRW, Survey	31 Jul 2004	30 Jul 2007
Bergmann Hanson Joint Venture	Civil, Structural, Architectural, Geotechnical, Mechanical, Electrical	16 Jun 2005	15 Jun 2008
Terracon	Geotech Exploration, HTRW, Survey	28 Jul 2005	27 Jul 2008
Western Air Maps	Aerial Survey, Photogrammetric Mapping	14 Sep 2005	13 Sep 2010

OUT OF CAPACITY

EXPIRED

OUT OF CAPACITY

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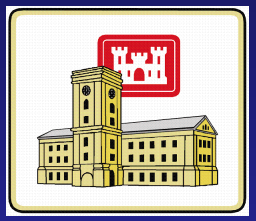
A/E Contract Awards to Date, IDIQ



Contractor	Annual Capacity	Capacity to Date/Total Capacity	Total Awards to Date	% of Capacity to Date
Stanley INCA Joint Venture	$1 Million	$4 Million $4 Million	$ 3,718,300	93%
Hanson Professional Services	$250 k	$750 k $750 k	$ 631,200	84.2%
Bergmann Hanson Joint Venture	$1 Million	$3 Million $3 Million	$ 603,000	20%
Terracon	$250 k	$750 k $750 k	$ 378,900	51%
Western Air Maps	$1 Million	$2 Million $5 Million	$ 1,400,000	70%

Current Professional Service Contracts, IDIQ

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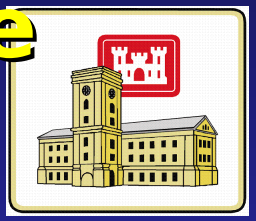

Contractor	Disciplines	Award Date	Expiration Date
Bear Creek Archaeology	Historic Preservation Investigations EXPIRED	14 Sep 2002	13 Sep 2007
URS	Biological Resource Investigations	12 Oct 2005	11 Oct 2010

Awards to Date

Contractor	Annual Capacity	Capacity to Date/Total Capacity	Total Awards to Date	% of Capacity to Date
Bear Creek Archaeology	$350 k	$1.75 M $1.75 M	$ 647,587	37.0%
URS	$1 M	$2 M $5 M	$ 236,000	10.6%

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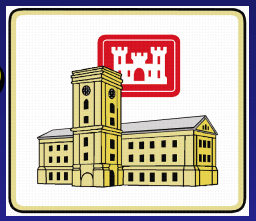
Current A/E Contracts, FFP



VOA Associates

Greenbelt: Cordova Center

Planning, Design & Construction Mgmt

Base Bid:	**$293,242.46**	**Awarded 31 Aug 2005**
Option 1:	**$484,797.08**	**Awarded 19 Dec 2005**
Option 2:	**$1,428,784.00**	**Awarded 20 Jan 2006**
Option 3:	**$1,602,705.57**	**Pending Funds**
Option 4:	**$1,424,096.36**	**Pending Funds**

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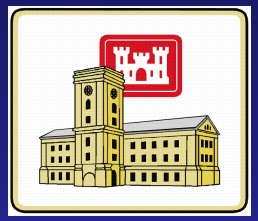
Regional A/E Contracts, IDIQ



District	Contractor	Disciplines	Expiration
MVP	Bergmann Hanson JV	Multi-Discipline Design, NESP	Jan 2010
MVP	Parsons	Multi-Disc Ecosystem Restoration	Jan 2009
MVP	SEH/INCA JV	Multi-Discipline Design, NESP	Jan 2010
MVP	Black & Veatch	Multi-Discipline Design	Mar 2010
MVP	HDR Engineering	Multi-Discipline Design	Apr 2010
MVS	ARDL	Environmental Lab Testing	Aug 2009
MVS	Brotcke Well & Pump	Drilling and Testing	July 2011
MVS	Jacobs Civil	A/E Design	Apr 2008

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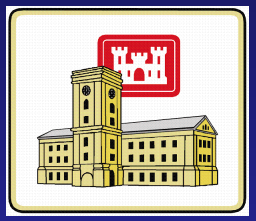
Other Information



Upcoming IDIQ Contracts

- Bear Creek replacement under evaluation.
- New Geotech/HTRW testing contract to be advertised 1Q08: $2.5M/5yr
- Multi-discipline contract delayed until 2Q or 3Q FY08.

Current MVD Policy regarding New Orleans work:

- Outsourced work must be procured under New Orleans District contracts if capability and capacity exist.
- Certain follow-on contracts may be exempt

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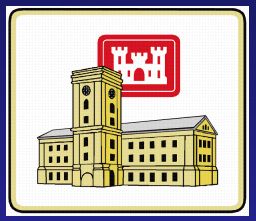
Points of Contact



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309-794-5325

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309-794-5226

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Steve Russell, Acting Chief
309-794-5401

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Gary Loss, Chief
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Regulatory
Dan Johnson, Chief
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Small & Disadvantaged Business Utilization
Doug Davis
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Rock Island District Website: www.mvr.usace.army.mil

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Artwork provided to the Rock Island District courtesy of Michael Blaser

www.blaserstudio.com **www.steamboatmikey.com**

expires July 2010